

# HRODC Postgraduate Training Institute



**A Postgraduate - Only Institution**



**#240**

**International Maritime Logistics: Conceptual,  
Contextual and Practical Issues in Planning,  
Organising and Implementing**

**Postgraduate Short Course**

**Leading To:**

**DIPLOMA - POSTGRADUATE IN**

**International Maritime Logistics  
Planning, Organising and Implementing (5-Credit),  
150 Credit-Hours**

**Accumulating to A**

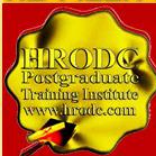
**Postgraduate Certificate,  
With 30 Additional Credit-Hours, or A**

**POSTGRADUATE DIPLOMA**

**With 210 Additional Credit-Hours**

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**HRODC Postgraduate Training Institute**  
HQ : 122A Bhylls Lane, Castlecroft, Wolverhampton, West Midlands WV3 8DZ, UK



**Prof. Dr. Ronald B. Crawford - Director**

PhD (Uni London); M. Ed. M (Bristol); PGCIS (UWL); Adv. Dip. Sc. Ed (Bristol); Dip. Doc.  
Res. (Uni Wlv); F.I.M.S.; HR. S. (I.M.S.); Exec. M. AOM; M. AAM; M.I.S.G.S.; M.S.C.O.S.;  
M. RG. C.



**HRODC POSTGRADUATE TRAINING INSTITUTE**  
*A Postgraduate – Only Institution*

**Websites:**  
<https://www.hrodc.com/>  
<https://www.hrodc.london/postgraduateshortcourses.com/>

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[institute@hrodc.com](mailto:institute@hrodc.com)  
[london@hrodc.com](mailto:london@hrodc.com)

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122A Bhylls Lane  
Wolverhampton  
WV3 8DZ  
West Midlands, UK

**Tel:**  
+44 1902 763 607  
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## HRODC Postgraduate Training Institute, A Postgraduate-Only Institution

### Our UK Government's Verification and Registration


**Our Institute is Verified by, and Registered with, the United Kingdom (UK) Register of Learning Providers (UKRLP), of the Department for Education (DfE). Its UK Provider Reference Number (UKPRN) is: 10019585 and might be located at: <https://www.ukrlp.co.uk/>.**

#### Course Coordinator:

Prof. Dr. R. B. Crawford is the Director of HRODC Postgraduate Training Institute, A Postgraduate-Only Institution. He has the following Qualifications and Affiliations:

- Doctor of Philosophy {(PhD) {University College London (UCL) - University of London}};
- MEd Management (University of Bath);
- Postgraduate (Advanced) Diploma Science Teacher Ed. (University of Bristol);
- Postgraduate Certificate in Information Systems (University of West London, formerly Thames Valley University);
- Diploma in Doctoral Research Supervision, (University of Wolverhampton);

International Maritime Logistics Planning, Organising and Implementing - Page 2 of 21



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- Teaching Certificate;
- Fellow of the Institute of Management Specialists;
- Human Resources Specialist, of the Institute of Management Specialists;
- Member of the Asian Academy of Management (MAAM);
- Member of the International Society of Gesture Studies (MISGS);
- Member of the Standing Council for Organisational Symbolism (MSCOS);
- Member of ResearchGate;
- Executive Member of Academy of Management (AOM). There, his contribution incorporates the judging of competitions, review of journal articles, and guiding the development of conference papers. He also contributes to the Disciplines of:
  - Human Resources;
  - Organization and Management Theory;
  - Organization Development and Change;
  - Research Methods;
  - Conflict Management;
  - Organizational Behavior;
  - Management Consulting;
  - Gender & Diversity in Organizations; and
  - Critical Management Studies.

#### **Professor Dr. Crawford has been an Academic in the following UK Universities:**


- University of London (Royal Holloway), as Research Tutor;
- University of Greenwich (Business School), as Senior Lecturer (Associate Professor), in Organisational Behaviour and Human Resource Management;
- University of Wolverhampton, (Wolverhampton Business School), as Senior Lecturer (Associate Professor), in Organisational Behaviour and Human Resource Management;
- London Southbank University (Business School), as Lecturer and Unit Leader.

#### **His responsibilities in these roles included:**

- Doctoral Research Supervisor;
- Admissions Tutor;
- Postgraduate and Undergraduate Dissertation Supervisor;
- Programme Leader;
- Personal Tutor

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## For Whom This Course is Designed

### This Course is Designed For:


- Cargo Operators;
- Crude Oil Operators;
- Director of Operations and Logistics;
- Down-Stream Oil and Gas Operators;
- Facilities Engineers;
- Fleet Managers;
- Forwarding Agents managers;
- Port Customs Officers;
- Maritime Academics;
- Freight Operators;
- Government Maritime Officers;
- Inland Container Terminals Officers;
- Officials of Ports Authorities, Container Terminals;
- Clearing Agents Managers;
- International Oil and Gas Operators;
- International Oil and Gas Terminal operators;
- Maritime Consultants;
- Maritime Investors;
- Shipping Line Officers;
- Maritime Logistic Administrators;
- Maritime Logistic Analysts;
- Maritime Logistics Systems Analysts;
- Maritime Port Officials;
- Maritime Security Officers;
- Maritime Superintendents;
- Maritime Traffic Operators;
- Maritime Underwriters;
- Mid-Stream Oil and Gas Investors;
- Mid-Stream Oil and Gas Operators;

- National Maritime Agencies;
- Night Traffic Operators;
- Oil and Gas Accountants;
- Oil Industry Human Resource Specialists;
- Oil tank Farm Operators;
- Oil Tanker Operators;
- Oil Terminal Operators;
- Passenger Terminal Administrators;
- Port Administrators;
- Port Commissioners;
- Principal Logisticians;
- RADIO-ELECTRONICS Officers;
- Safety Superintendents;
- Seaport Officials;
- Senior Crane Operators;
- Shippers Council Officers;
- Shipping Agents;
- Railway Corporation Executives;
- Skeletal Trailer Operators;
- Terminal Operators;
- Transport Superintendents;
- Up-Stream Oil and Gas Operators;
- Vessel Distribution Co-ordinators;
- Vessel Distribution Co-ordinators;
- All Others involved in Maritime Logistics;
- All others Desirous of Gaining Expertise in Maritime Logistics.

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<b>Classroom-Based Duration and Cost:</b>	
<b>Classroom-Based Duration:</b>	<b>25 Days</b>
<b>Classroom-Based Cost:</b>	<b>£25,000.00 Per Delegate</b>
<b>Online (Video-Enhanced) Duration and Cost</b>	
<b>Online Duration:</b>	<b>50 Days @ 3 Hours Per Day</b>
<b>Online Cost:</b>	<b>£16,750.00 Per Delegate</b>

**Classroom-Based Course and Programme Cost includes:**

- Free Continuous snacks throughout the Event Days;
- Free Hot Lunch on Event Days;
- Free City Tour;
- Free Stationery;
- Free On-site Internet Access;
- Postgraduate Diploma/ Diploma – Postgraduate –or
- Certificate of Attendance and Participation – if unsuccessful on resit.


**Students and Delegates will be given a Selection of our Complimentary Products, which include:**

- **Our Branded Leather Conference Folder;**
- **Our Branded Leather Conference Ring Binder/ Writing Pad;**
- **Our Branded Key Ring/ Chain;**
- **Our Branded Leather Conference (Computer – Phone) Bag – Black or Brown;**
- **Our Branded 8-16 GB USB Flash Memory Drive, with Course Material;**
- **Our Branded Metal Pen;**
- **Our Branded Polo Shirt.;**
- **Our Branded Carrier Bag.**

**Daily Schedule: 9:30 to 4:30 pm.**

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### **Delivery Locations:**

- 1. Central London, UK;**
- 2. Dubai, UAE;**
- 3. Kuala Lumpur, Malaysia;**
- 4. Amsterdam, The Netherlands;**
- 5. Brussels, Belgium;**
- 6. Paris, France; and**
- 7. Durban, South Africa;**
- 8. Other International Locations, on request.**

## **International Maritime Logistics: Conceptual, Contextual and Practical Issues in Planning, Organising and Implementing Course**

**Leading to Diploma – Postgraduate – in in International Maritime Logistics Planning, Organising and Implementing (5-Credit) and 150 Credit-Hours, Accumulating to a Postgraduate Certificate, with 30 Additional Credit-Hours, or a Postgraduate Diploma, with 210 Additional Credit-Hours**

### **Course Contents, Concepts and Issues**

#### **Module 1: Conceptualising and Contextualising Maritime Logistics**

- What Constitutes Maritime Logistics;
- Common Shipping Concepts and Their Contexts;
- Shipping Legal 'Instruments' and Requirements;
- Liner Classification and Operation;
- Intrinsic and Extrinsic Value of Maritime Logistics;
- The Strategic Significance of Maritime Logistics;
- International Trade and Maritime Logistics: Degrees of Interdependence;
- Global Trade and International Maritime Logistics;

- Maritime Logistics and the Colonial Legacy;
- Cargo Insurance and Cost Calculation;
- Passenger Insurance: Risk Mitigation and Value;
- Terminal Operational Procedures;
- Port and Terminal Security and Its Importance in Maritime Logistics;
- The **International** Ship and Port Facility Security (ISPS) Code: Its Place in Port and Terminal Security.
- Intermodal Transport Reality in Maritime Logistics;
- Interrelationship Between Maritime Logistics and Air and Road Transport;
- Maritime Logistics and Supply Chain Management: Their Interrelationship;
- Passenger Transport in International Maritime Logistics;
- Maritime Logistics For The Facilitation of Intermodal Freight Transport;
- Recent Developments in Intermodal Maritime Transport;
- The Need For A Maritime Logistics Support Network;
- The Impact of International Legislation on Maritime Logistics;
- The Value of Human Resource Management in Maritime Logistics.

## **Module 1: Conceptualising and Contextualising Maritime Logistics**

## **Module 2: Containerised Shipping: Ports, Speed, Precision, Safety and Security**

- The Advent of Containers;
- Modern Containers and their Standardised Features;
- Salient Features of a Container Ship;
- Mega-Container Shipping: Container Deep-Water Port Facilitation;
- Exploring Liner Service Networks In Global Container Shipping;
- Container Organisation On the Ground for Effective Loading;
- Intermodal Maritime Transport Issues in Containerised Shipping;
- Operation of Maritime Container Terminals;



- Operation of Inland Container Terminals;
- Container Loading and Unloading;
- Container Loading and Unloading; Precision: The Singapore Success Story;
- Choosing Maritime Corridors;
- Modernising International Maritime Logistics;
- Bulk Carriers and their Importance in Maritime Logistics;
- The Application of The Standards of The International Convention for the Safety of Life at Sea (SOLAS);
- Container Supply or Resupply Network as Logistics.

### **Module 3: Oil Tanker Operation in Maritime Logistics**

- Oil Tanker: A Historical Background
- Classification of Oil Tankers;
- Oil Tanker Basic Hazards;
- Modern Oil Tanker Design,
- Oil Tanker Safety Construction Requirement;
- Oil Tanker Safety Equipment On Board;
- Oil Tanker Loadline;
- Tanker Survey;
- Oil Tanker Intermediate or Special Surveys;
- The New MARPOL Regulation 13H on The Prevention Of Oil Pollution From Oil Tankers;
- When Carrying Heavy Grade Oil;
- Oil Tanker MARPOL Oil Intermediate Survey;
- Oil Tanker Certificates;
- Oil Tanker Voyage Cycle;
- Types of Oil Tanker Berths and Offshore Terminals;

- Oil Tanker Dangerous Space Entry,
- Oil Tanker Cargo Calculations.
- Oil Tanker Shipping Logistics.

## **Module 4: Pertinent and Practical Issues Associated With International Maritime Logistics Tanker Operation in Maritime Logistics**

- Implementing Port and Terminal Security;
- Sea Routes and Terminals and the Importance of Instrumentation in Plotting Shortest Distance;
- Inland Ports or Dry Ports and their Role in an Effective Maritime Supply Chain;
- The Role of Seaport Inland Access in the Efficiency of Maritime Logistics;
- The Place of Multi-Purpose Cargo Ships in Maritime Logistics;
- The Role and Progress of the International Transport Forum (ITF) in Modernising Maritime Logistics;
- **What has** United Nations Conference on Trade and Development (UNCTAD) Contributed to Improved Maritime Logistics?
- The Role of Port Authorities in Improving The Efficiency and Effectiveness of Maritime Logistics;
- Seaports As An Integral Aspect of The Logistics Supply Chains;
- Seaport Congestion and Its Implications for Maritime Logistics Efficiency;
- Maritime Logistics and Supply Security Issues;
- Managing Risk in Maritime Operations;
- Port Ownership and Maritime Logistics: The Case of Dubai Ports Authority (with P&O Ferries) VS New York Ports Authorities;
- Major International Marine Terminals: The Logistics for People and Cargo;
- The Progressive Development of Asian Ports;
- Assessing the Capacity and Accommodation of West African Ports;
- The Value of Cranes in Maritime Logistics;

- Crane Positioning for Effective Container Loading and Offloading;
- Deep Sea Terminals: Their Enhancement or Hindrance to International Efficient Maritime Logistics;
- Vessel Size and the Issue of Terminal Facilitation;
- Ships or Tanker Sizes and Economic Considerations;
- Ship Emissions Costs.

## **Module 5: Planning and Organising For An Efficient and Effective Maritime Logistics**

1. The Business Case For An Effective Maritime Logistics;
2. Port Facilities and Equipment That Are Supportive of An Effective Maritime Logistics
  - a. Long-Reach Boon Forklift Trucks;
  - b. Ground Storage Logistics;
  - c. Wheeled Cranes;
  - d. Tracked Cranes;
  - e. Amphibious Cranes;
  - f. Front-end Loaders;
  - g. Excavators;
  - h. Amphibious Excavators;
  - i. Asphalt Mixing Plants;
  - j. Asphalt Pavers;
  - k. Asphalt Transporters;
  - l. Pneumatic Rollers;
  - m. Steel Rollers;
  - n. Pallets;
  - o. Pallet Stackers;
  - p. Dry Dock Facility;
  - q. Ship Repair Facility;
  - r. Conveyor Belts System;
  - s. Barcoding System;

- t. Electronic Tracking System;
- u. Oversize Storage System;
- v. Container Stacking and Storage System;
- w. Precision Picking Guidance System;
- x. Rack Storage System;
- y. Electrical, Electronic and Mechanical Diagnostic and Repair Experts.
- z. Overflow Storage Facilities;
- a) Mechanical Recover Vehicles;
- b) 16 Lorries;
- c) Motorcycles;
- d) Cross-docking Facilitation;
- e) Trailers;
- f) Skeletal Trailers;
- g) Semi-trailers;
- h) Chips Seal Trucks.

## Postgraduate Diploma, Postgraduate Certificate, and Diploma – Postgraduate - Short Course Regulation

### Postgraduate Certificate, Postgraduate Diploma, and Diploma – Postgraduate: Their Distinction, Credit Value and Award Title

Postgraduate Short Courses of a minimum of five days' duration, are referred to as Diploma – Postgraduate. This means that they are postgraduate credits, towards a Postgraduate Certificate and Postgraduate Diploma. Postgraduate Certificate and Postgraduate Diploma represent Programmes of Study, leading to Awards bearing their title prefixes. While we, refer to our short studies, of 5 days to five weeks, as 'Courses', those with duration of 6 weeks and more are labelled 'Programmes'. Nevertheless, in line with popular usage, we often refer to all study durations as 'Courses'. Another mark of distinction, in this regard, is that participants in a short course are referred to as 'Delegates', as opposed to the term 'Students', which is confined to those studying a Postgraduate Programme.

Courses are of varying Credit-Values; some being Single-Credit, Double-Credit, Triple-Credit, Quad-Credit, 5-Credit, etc. These short courses accumulate to Postgraduate Certificate, with a total of 180 Credit-Hours (= 6 X 5-Day Courses or 3 X 10-Day Courses), or Postgraduate Diploma, with a total of 360 Credit-Hours (= 12 X 5-Day Courses or 6 X 10-Day Courses).

Delegates studying courses of 5-7 days' duration, equivalent to 30-42 Credit-Hours (Direct Lecturer Contact), will, on successful assessment, receive the Diploma – Postgraduate Award. This represents a single credit at Postgraduate Level. While 6-day and 7-day courses also lead to a Diploma – Postgraduate, they accumulate 36 and 42 Credit Hours, respectively.

### **Postgraduate Certificate, Postgraduate Diploma, and Diploma – Postgraduate Assessment Requirement**

Because of the intensive nature of our courses and programmes, assessment will largely be in-course, adopting differing formats. These assessment formats include, but not limited to, in-class tests, assignments, end of course examinations. Based on these assessments, successful candidates will receive the Diploma – Postgraduate, Postgraduate Certificate, or Postgraduate Diploma, as appropriate.

In the case of Diploma – Postgraduate, a minimum of 70% overall pass is expected. In order to receive the Awards of Postgraduate Certificate and Postgraduate Diploma, candidates must have accumulated at least the required minimum 'Credit-Hours', with a pass (of 70% and above) in at least 70% of the courses taken.

Delegates and students who fail to achieve the requirement for Postgraduate Certificate, Postgraduate Diploma, or Diploma - Postgraduate - will be given support for 2 re-submissions for each course. Those delegates who fail to achieve the assessment requirement for the Postgraduate Diploma or Diploma - Postgraduate - on 2 resubmissions, or those who elect not to receive them, will be awarded the Certificate of Attendance and Participation.

## Diploma – Postgraduate, Postgraduate Certificate, and Postgraduate Diploma Application Requirements

Applicants for Diploma – Postgraduate – Postgraduate Certificate, and Postgraduate Diploma are required to submit the following documents:

- Completed Postgraduate Application Form, including a passport sized picture affixed to the form;
- A copy of Issue and Photo (bio data) page of the applicant's current valid passport or copy of his or her Photo-embedded National Identity Card;
- Copies of credentials mentioned in the application form.

## Admission and Enrolment Procedure

- On receipt of all the above documents we will assess applicants' suitability for the Course or Programme for which they have applied;
- If they are accepted on their chosen Course or Programme, they will be notified accordingly and sent Admission Letters and Invoices;
- One week after the receipt of an applicant's payment or official payment notification, the relevant Course or Programme Tutor will contact him or her, by e-mail or telephone, welcoming him or her to HRODC Postgraduate Training Institute;
- Those intending to study in a foreign country, and require a Visa, will be sent the necessary immigration documentation, to support their application;
- Applicants will be notified of the dates, location and venue of enrolment and orientation, where appropriate.

## Modes of Study and Duration of Postgraduate Certificate and Postgraduate Diploma Programmes

There are two delivery formats for Postgraduate Certificate and Postgraduate Diploma Programmes, as follows:

1. Intensive Full-time (Classroom-Based) Mode, lasting 3 months for Postgraduate Diploma, and 6 weeks for Postgraduate Certificate. These durations are based on six hours' lecturer-contact per day, five days (30 hours) per week, for Postgraduate Diploma;
2. Video-Enhanced On-Line Mode. This interactive online mode lasts twenty (20) weeks, for Postgraduate Diploma, and ten (10) weeks for Postgraduate Certificate. Our calculation is based on three hours per day, six days per week.

Whichever study mode is selected, the aggregate of 360 Credit Hours must be achieved.

## Introducing Our Video-Enhanced Online Study Mode

In a move away from the traditional online courses and embracing recent developments in technology-mediated distance education, HRODC Postgraduate Training Institute has introduced a Video-Enhanced Online delivery. This Online mode of delivery is revolutionary and, at the time of writing, unique to HRODC Postgraduate Training Institute.

You are taught as individuals, on a one-to-one or one-to-small-group basis. You see the tutor face to-face, for the duration of your course. You will interact with the tutor, ask and address questions; sit examinations in the presence of the tutor. It is as real as any face-to-face lecture and seminar can be. Choose from a wide range of Diploma – Postgraduate Courses and an increasing number of Specialist Postgraduate Certificate and Postgraduate Diploma Programmes. You might also accumulate Postgraduate Short Courses, via this mode of study, over a 6-year period, towards a Postgraduate Certificate or Postgraduate Diploma.

## Key Features of Our Online Study: Video-Enhanced Online Mode

- The tutor meets the group and presents the course, via Video, in a similar way to its classroom-based counterpart;
- All participants are able to see, and interact with, each other, and with the tutor;
- They watch and discuss the various video cases and demonstrations that form an integral part of our delivery methodology;
- Their assessment is structured in the same way as it is done in a classroom setting;
- The Video-Enhanced Online mode of training usually starts on the 1<sup>st</sup> of each month, with the cut-off date being the 20<sup>th</sup> of each month, for inclusion the following month;
- Its duration is twice as long as its classroom-based counterpart. For example, a 5-day (30 Credit Hours) classroom-based course will last 10 days, in Video-Enhanced Online mode. This calculation is based on 3 hours tuition per day, adhering to the Institute's required 30 Credit-Hours;
- The cost of the Video-Enhanced Online mode is 67% of similar classroom-based courses;
- For example, a 5-day classroom-based course, which costs Five Thousand Pounds, is only Three Thousand Three Hundred and Fifty Pounds (£3,350.00) in Video-Enhanced Online Mode.


## 10-Week Video-Enhanced Online Postgraduate Certificate and 20-Week Video-Enhanced Online Postgraduate Diploma

You might study an Online Postgraduate Certificate or Online Postgraduate Diploma, in 10 and 20 weeks, respectively, in the comfort of your office or homes, through HRODC Postgraduate Training Institute's Video-Enhanced Online Delivery. We will deliver the 180 Credit-Hours and 360 Credit-Hours, in line with our regulation, through 'Direct-Lecturer-Contact', within the stipulated timeframe. We aim to fit the tuition around your work, family commitment and leisure, thereby enhancing your maintenance of an effective 'work-study-life-style balance', at times convenient to you and your appointed tutor.

International Maritime Logistics Planning, Organising and Implementing - Page 16 of 21

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**Cumulative Postgraduate Certificate and Postgraduate Diploma Courses**

All short courses can accumulate to the required number of Credit-Hours, for the Postgraduate Certificate and Postgraduate Diploma, over a six-year period from first registration and applies to both general and specialist groupings. In this regard, it is important to note that short courses vary in length, the minimum being 5 days (Diploma – Postgraduate) – equivalent to 30 Credit Hours, representing one credit, as is tabulated below.


On this basis, the definitive calculation on the Award requirement is based on the number of hours studied (aggregate credit-value), rather than merely the number of credits achieved. This approach is particularly useful when a student or delegate studies a mixture of courses of different credit-values.

For those delegates choosing the accumulative route, it is advisable that at least one or two credits be attempted each year. This will ensure that the required 180 Credit-Hours and 360 Credit-Hours, for the Postgraduate Certificate and Postgraduate Diploma, respectively, are achieved, within the designated period. These Credit-Values, awards and their accumulation are exemplified below.

<b>Examples of Postgraduate Course Credits: Their Value, Award Prefix &amp; Suffix – Based on 5-Day Multiples</b>		
<b>Credit Value</b>	<b>Credit Hours</b>	<b>Award Title Prefix (&amp; Suffix)</b>
<b>Single-Credit</b>	<b>30-54</b>	<b>Diploma - Postgraduate</b>
<b>Double-Credit</b>	<b>60-84</b>	<b>Diploma – Postgraduate (Double-Credit)</b>
<b>Triple-Credit</b>	<b>90-114</b>	<b>Diploma – Postgraduate (Triple-Credit)</b>
<b>Quad-Credit</b>	<b>120-144</b>	<b>Diploma – Postgraduate (Quad-Credit)</b>
<b>5-Credit</b>	<b>150-174</b>	<b>Diploma – Postgraduate (5-Credit)</b>
<b>6-Credit</b>	<b>180-204</b>	<b>Postgraduate Certificate</b>
<b>7-Credit</b>	<b>210-234</b>	<b>Postgraduate Certificate (+ 1 Credit)</b>

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<b>Examples of Postgraduate Course Credits: Their Value, Award Prefix &amp; Suffix – Based on 5-Day Multiples</b>		
<b>Credit Value</b>	<b>Credit Hours</b>	<b>Award Title Prefix (&amp; Suffix)</b>
<b>8-Credit</b>	<b>240-264</b>	<b>Postgraduate Certificate (+2 Credits)</b>
<b>9-Credit</b>	<b>270-294</b>	<b>Postgraduate Certificate (+3 Credits)</b>
<b>10-Credit</b>	<b>300-324</b>	<b>Postgraduate Certificate (+ 4 Credits)</b>
<b>11-Credit</b>	<b>330-354</b>	<b>Postgraduate Certificate (+5 Credits)</b>
<b>12-Credit</b>	<b>360</b>	<b>Postgraduate Diploma</b>
<b>360 Credit-Hours = Postgraduate Diploma</b>		
<b>12 X 5-Day Courses = 360 Credit-Hours = Postgraduate Diploma</b>		
<b>10 X 6-Day Courses = 360 Credit-Hours = Postgraduate Diploma</b>		

**Exemplification of Accumulated Postgraduate Certificate and Postgraduate Diploma Award Titles**


All Specialist Postgraduate Certificate and Postgraduate Diploma Programmes have their predetermined Award Titles. Where delegates do not follow a Specialism, for accumulation to a Postgraduate Diploma, they will normally be Awarded a General Award, without any Specialist Award Title. However, a Specialist Award will be given, where a delegate studies at least seventy percent (70%) of his or her courses in a specialist grouping. These are exemplified below:

- 1. Postgraduate Diploma in Accounting and Finance;**
- 2. Postgraduate Certificate in Accounting and Finance;**
- 3. Postgraduate Certificate in Aviation Management;**
- 4. Postgraduate Diploma in Aviation Management;**
- 5. Postgraduate Certificate in Industrial Health and Safety Management, Incorporating Oil and Gas Safety;**
- 6. Postgraduate Diploma in Industrial Health and Safety Management, Incorporating Oil and Gas Safety;**

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PhD (Uni London); M. Ed. M (Bristol); PGCIS (UWL); Adv. Dip. Sc. Ed (Bristol); Dip. Doc. Res. (Uni Wlv); F.I.M.S.; HR. S. (I.M.S.); Exec. M. AOM; M. AAM; M.I.S.G.S.; M.S.C.O.S.; M. RG. C.



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- 8. Postgraduate Diploma in Business Communication;**
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- 10. Postgraduate Diploma in Corporate Governance;**
- 11. Postgraduate Certificate in Costing and Budgeting;**
- 12. Postgraduate Diploma in Costing and Budgeting;**
- 13. Postgraduate Certificate in Client or Customer Relations;**
- 14. Postgraduate Diploma in Client or Customer Relations;**
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- 16. Postgraduate Diploma in Engineering and Technical Skills;**
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- 19. Postgraduate Certificate in Health and Safety Management;**
- 20. Postgraduate Diploma in Health and Safety Management;**
- 21. Postgraduate Certificate in Health Care Management;**
- 22. Postgraduate Diploma in Health Care Management;**
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- 24. Postgraduate Diploma in Human Resource Development;**
- 25. Postgraduate Certificate in Human Resource Management;**
- 26. Postgraduate Diploma in Human Resource Management;**
- 27. Postgraduate Certificate in Information and Communications Technology (ICT);**
- 28. Postgraduate Diploma in Information and Communications Technology (ICT);**
- 29. Postgraduate Certificate in Leadership Skills;**
- 30. Postgraduate Diploma in Leadership Skills;**
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- 32. Postgraduate Diploma in Law – International and National;**
- 33. Postgraduate Certificate in Logistics and Supply Chain Management;**
- 34. Postgraduate Diploma in Logistics and Supply Chain Management;**

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**60. Postgraduate Diploma in Sales and Marketing;**

**61. Postgraduate Certificate in Travel, Tourism and International Relations;**

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